

HOME GUARANTY CORPORATION 2015 PERFORMANCE SCORECARD

| | | PERFORMANCE MEASURE | | | | | | |
|------|--|--|------------|------------------|---------------------------|---|--|--------|
| | Objective/Measure | Formula | Weight | Data Provider | Rating Scale | CY 2015 Target | CY 2015 Accomplishments | Rating |
| SO 1 | Housing and Urban Develo | pment Beyond Infrastructure: Mob | ilized and | Sustained | Private Funds for Housing | g Thorugh a Viable S | System of Guarantees | |
| SM 1 | Total value of loans guaranteed | Value of outstanding guaranty for the year | 15% | HGC | (Actual/Target) * Weight | ₱90,000.00 Million | ₱119,995.87 Million | 15.00 |
| SO 2 | Guaranty Portfolio in Favor of the Low-Income Groups | | | | | | | |
| SM 2 | Percentage of housing units covered by outstanding guaranty allocated for socialized and low- cost housing (excluding HDMF accounts) | Number of housing units covered by outstanding guaranty allocated for socialized and low cost housing (excluding HDMF accounts) divided by Total number of housing units covered by outstanding guaranty | 6% | HGC | All or nothing | at least 70% | 82.73% | 6.00 |
| | Sub-total | | 21% | | | | | 21.00 |
| SO 3 | To increase Number of New Partner Banks, Developers and Other Financial Institutions in the Regions | | | | | | | |
| SM 3 | Number of active partner banks, developers and other Fis in the regions | Actual number of active partner banks, developers and other Fis in the regions | 5% | HGC | (Actual/ Target) * Weight | 30 | 47 | 5.00 |
| SM 4 | Percent of top 100 rural banks engaged in housing doing business with HGC | Number of Top 100 Rural banks engaged in housing doing business with HGC divided by Top 100 Rural banks engaged in housing | 5% | HGC | (Actual/ Target) * Weight | 20% | 21% | 5.00 |
| SO 4 | Develop Public Image/Reputation as a Dependable/Strong, Efficient and Professional Corporation | | | | | | | |
| | Satisfaction rating based on a survey conducted by a third party | Rating | 5% | HGC | All or nothing | Achieved rating of 3/5 or "Satisfactory" | Achieved rating of 4/5 or "Very Satisfactory" | 5.00 |

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| SO 5 | SO 5 Generate Feedback and Address Concerns of the Public | | | | | | | | | |
| SM 6 | Percentage of clients/public concern addressed within 15 working days upon receipt of query/concern | Number of clients/public concern addressed within 15 working days upon receipt of query/concern divided by Total number of clients/public concern received during the year | 5% | HGC | (Actual/ Target) * Weight | 100% | 97.19% | 4.86 | | |
| | Sub-total | | 20% | | | | | 19.86 | | |
| SO 6 | | Increase Rev | venue to S | Sustain Gu | aranty Operations | | | | | |
| SM 7 | Net income | Total Revenues less Total Expenses | 10% | HGC | (Actual/ Target) * Weight | ₽237 Million | ₱441 Million | 10.00 | | |
| SM 8 | Total Financing fees (Insurance and guarantee) earned for the year | Absolute amount of Financing fees (Insurance and guarantee) earned during the year | 6% | HGC | (Actual/ Target) * Weight | ₱720 Million | ₱1,054.61 Million | 6.00 | | |
| SM 9 | Percentage of bond interest serviced and bonds redeemed as scheduled (%) | Total interest paid and bond redeemed over total maturing obligation for bond interests and redemption | 6% | HGC | (Actual/ Target) * Weight | 100% | 100% | 6.00 | | |
| SO 7 | | S | peed up A | sset Disp | osition | | | | | |
| SM 10 | Sales value of assets | Sales value of acquired assets sold for the year (Acquired assets to be accounted are assets with values ranging from ₱47- ₱52M) | 6% | HGC | (Actual/ Target) * Weight | ₱490 Million | ₱67.79 Million | 0.83 | | |
| SO 8 | | | lection Eff | ficiency to | Improve Liquidity | | | | | |
| SM 11 | Collection Efficiency | Value of actual collections during the year divided by Total Collectibles for the year | 6% | HGC | (Actual/ Target) * Weight | 88% | 91.61% | 6.00 | | |
| | Sub-total | • | 34% | | | | | 28.83 | | |

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| SO 9 | | | | | | | | | | |
| SM 12 | Percentage of guaranty enrollment applications completed within 15 working days upon receipt of complete required documentation | Number of guaranty enrollment applications completed within 15 working days upon receipt of complete documentation over Total number of guaranty enrollment applications filed with complete documentation | 5% | HGC | (Actual/ Target) * Weight | 100% | 100% | 5.00 | | |
| SM 13 | Percentage of approved guaranty calls processed within 30 calendar days upon receipt of complete required documentation | Number of approved guaranty calls paid within 30 calendar days upon receipt of complete documentation over Total number of approved guaranty calls | 5% | HGC | (Actual/ Target) * Weight | 100% | 100% | 5.00 | | |
| SM 14 | Percentage of sales document executed within 30 working days from receipt of reservation payment/downpayment | Number of sales document executed within 30 days from receipt of payment divided by Total number of sales document with reservation payment/downpayment | | HGC | (Actual/ Target) * Weight | 100% | 100% | 5.00 | | |
| | Sub-total | | 15% | | | | | 15.00 | | |
| SO 10 | | Implement Gover | nment Qua | ality Manag | ement System (GQMS) | | | | | |
| SM 15 | ISO Certification of business processes | Certification | 5% | HGC | All or nothing | 3 core business processes re- certified | 3 core business processes re-certified | 5.00 | | |
| SO 11 | Automate System Processes | | | | | | | | | |
| SM 16 | Automation of system processses | % completion | 2.5% | HGC | Actual/target * Weight | All programmed automation and enhancement of system process per approved 2015- 2017 ISSP conducted | Awaiting GPPB legal Opinion on AX Enhancement TOR & Contract Award. Request submitted last 15 May 2015. | 0.00 | | |

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| | Objective/Measure | Formula | Weight | Data Provider | Rating Scale | CY 2015 Target | Accomplishments | Rating |
| SO 12 | Improve Competencies | | | | | | | |
| SM 17 | Competency Framework | Framework | 2.5% | HGC | All or nothing | Developed Competency Framework | Developed Competency Framework | 2.50 |
| | Sub-total | | 10% | | | | | 7.50 |
| | TOTAL | | 100% | | | | | 92.19 |

Certified Correct :

M adriano MELINDA M. ADRIANO 2/24/201V Date ATTY. NELA O. OANDASAN 2/26/2014 Date Vice - President, Guaranty Group Acting Vice-Presigent, Corporate Services Group $\frac{2/23}{16}$ $\frac{2}{23}/16$ $\frac{2}{23}/16$ DELOS SANTOS ROGER F. SALTIGA RAFAE Vice - President, Asset Management Department Department Manager, CorPlan Date ATTY DANILO C. JAVIER LLOYD A. SIOSON 2 23 2010 Vice - President, Marketing & Spres Department Date Department Manager, MIS Date CORAZON G. CORPUZ 2/24/2014 Date Officer-in-charge Approved By:

HON. CHITO M. CRUZ

Vice-Chairperson, Board of Directors

Date